#### **ORIGINAL PAPER**



# A Mindfulness Program to Improve Resident Physicians' Personal and Work-Related Well-being: a Feasibility Study

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## Abstract

**Objectives** Many resident physicians suffer from mental distress. This endangers the individual physician as well as the quality of patient care. This study tested the feasibility of a novel 8-week mindfulness program tailored to improve resident physicians' personal and work-related well-being.

**Methods** Participants were nine resident physicians from a major hospital in southern Germany. Feasibility was assessed in seven domains (demand, acceptability, implementation, practicality, adaptation, integration, and preliminary effectiveness), using self-reports, attrition, attendance, and daily home practice. Using a pre-post within-subjects design, changes were assessed in hair cortisol as a biomarker of stress as well as in self-reported personal and work-related well-being.

**Results** The program is feasible in all domains. Participants positively rated the program regarding satisfaction, helpfulness, usage, and personal and professional benefit. All participants indicated to recommend the program. There was no study attrition, high attendance, and an average daily home practice of 13.5 min. A medium reduction was observed with hair cortisol secretion (d = 0.64). In terms of personal well-being, medium-to-large improvements were observed with perceived stress (d = 0.58), mental health (d = 0.77), self-attributed mindfulness (d = 0.92), and self-compassion (d = 1.21). In terms of work-related well-being, small-to-medium improvements were observed with self-reported job strain (d = 0.58), effort-reward imbalance (d = 0.36), work-related burnout (d = 0.32), thriving at work (d = 0.24), and physician empathy (d = 0.21).

**Conclusions** This study provides evidence that a tailored mindfulness program is feasible and may be effective in reducing hair cortisol secretion and improving resident physicians' personal and work-related well-being. These promising findings warrant further investigation within a randomized controlled trial.

Keywords Mindfulness · Resident physician · Feasibility · Hair cortisol · Well-being

Medical residency is a stressful and demanding period in a physicians' professional life. A multitude of work stressors, including high workload, excessive time demands, scarcity of supervisory support, and restricted autonomy, endanger resident physicians' well-being (Prins et al. 2007). Through growing economic pressure, performance orientation, and high administrative load, resident physicians often become disillusioned with modern medical practice (Beerheide 2017). Consequently, resident physicians more suffer from burnout and depression in comparison with the general population (Dyrbye et al. 2014) and are less satisfied with their life (Tyssen et al. 2009). The high levels of burnout during residency have detrimental personal consequences such as substance abuse (Lebensohn et al. 2013) and suicidal thoughts (van der Heijden et al. 2008). Furthermore, when suffering from burnout resident physicians commit more medical errors (Baer et al. 2017; Prins et al. 2009), express lower empathy (Ferreira et al. 2020; Park et al. 2016), and adhere less to practice and safety standards (de Oliveira et al. 2013).

A promising approach to improve resident physicians' well-being is the practice of mindfulness. Mindfulness is commonly described as moment-to-moment awareness by paying attention to the present moment in a non-reactive, non-judg-mental, and openhearted manner (Kabat-Zinn 2005, p. 108). It

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can be cultivated through a range of formal and informal practices and is often taught in mindfulness-based programs (MBPs). MBPs have been shown to be effective in reducing physicians' stress, burnout, depression, and anxiety (Fortney et al. 2013) and seem to improve quality of care: After participation in an MBP, physicians reported increases in empathy (Krasner et al. 2009) and dedication to work (Verweij et al. 2016).

However, research on the effectiveness of MBPs for resident physicians, as a group that is particularly burdened, is scarce. First results are promising, but somewhat heterogeneous. Some studies reported decreases in stress or burnout (Ireland et al. 2017; Lases et al. 2016), whereas other studies failed to find such associations (Goldhagen et al. 2015; Verweij et al. 2018). The participants of an MBP for surgical resident physicians suggested that the program should have had a stronger focus on their daily medical practice, and the authors conclude that MBPs for resident physicians are probably most effective when tailored to meet this group's particular needs (Lases et al. 2016). We share this opinion and believe that an MBP for resident physicians should take into account the complex interplay of the specific work stressors, personality traits, and maladaptive attitudes that account for resident physicians' distress. Perfectionism, workaholism, and neglect of self-care are more prevalent among physicians and are associated with adverse health outcomes (Wallace et al. 2009). Moreover, the culture of medical training leads resident physicians to adopt self-critical and excessively selfsacrificing attitudes and to prioritize professional accomplishments over personal needs (Irving et al. 2009). Thus, any MBP for this particular target group should be primarily oriented towards the improvement of well-being and basic attitudinal qualities rather than symptom alleviation and performance increase. Otherwise, resident physicians may run the risk of misconceiving a mindfulness program as yet another means of optimizing their performance.

In terms of evaluation, there has been a call for the inclusion of biomarkers when investigating the effect of MBPs (Irving et al. 2009). Cortisol is a steroid hormone released in response to stressful events. It has been used in MBP research, as stemming from saliva, blood, or urine (Sanada et al. 2016). However, these assays provide a measurement at a single point in time and only reflect acute (blood, saliva) or shortterm fluctuations (urine) in cortisol secretion. In contrast, assessing cortisol levels from hair samples provides a promising indicator of longer-term cortisol secretion and offers a unique possibility to retrospectively monitor chronic stress (Stalder and Kirschbaum 2012). Furthermore, when evaluating MBPs, research linking mindfulness to empathy, flourishing, or self-compassion has encouraged to include salutogenetic outcomes (Irving et al. 2009).

The following study tests the feasibility of a novel mindfulness program tailored to the particular needs and circumstances of resident physicians, in order to improve their personal and work-related well-being. The study provides tentative effect size estimations and determines whether conducting a larger randomized controlled trial is warranted. Beyond self-reports on symptoms of stress, the present study assesses cortisol in human hair as a biomarker of stress as well as salutogenetic outcomes.

# Methods

## Participants

We invited all 150 resident physicians of a major hospital in southern Germany in November 2017 to voluntarily participate in an 8-week mindfulness program. Physicians from all stages and disciplines of residency were eligible for inclusion as well as physicians who finished residency in the year of baseline assessment. Nine resident physicians (five women and four men; mean age = 33.2; SD = 4.06) participated. All physicians reported to have had no prior meditation experience. Average working hours were 46.0 h per week (SD = 8.29), and all participants reported to be in a stable romantic relationship.

#### Procedure

Within an observational study design, 1 week before and after the mindfulness program, participants provided hair samples and completed online self-report questionnaires. At the preprogram testing session, participants gave written informed consent. The Ethics Board of the Freiburg University Medical Center approved the study.

#### Program

We based the program on the well-validated Mindfulnessbased stress reduction program (MBSR; Kabat-Zinn 1990) and tailored it to resident physicians' particular needs and circumstances. To this end, we conducted an a priori needs assessment, consisting of an extensive literature search as well as in-depth interviews with resident and practicing physicians, and accomplished the following programmatic modifications. First, we incorporated themes of relevance in resident physicians' daily practice that go beyond the standard MBSR program (i.e., typical resident physician stressors like high responsibility or fear of committing errors). An outline of the session themes and a summary of contents are in Table 1. Second, in order to address resident physicians' well-being, we oriented the program towards promoting the experience of Muße. The term Muße is well-known in German but cannot be directly translated into English. It can be defined as a state of being in which individuals feel liberated of pressures of all

 Table 1
 Session outline

Week	Session theme	Summary of contents Exploring resident physicians' needs and expectations; introducing mindfulness and Muße as modes of being, as contrasted to modes of doing and performing; exploring ways to experience Muße in medical practice.			
1	Mindfulness and Muße				
2	Dealing with barriers and subjective perception of time	Discussing ways to deal with barriers to mindful practice; exploring mindful anchors in daily routine (e.g., mindful walking along hospital corridors; mindful stop before entering a patient's room; mindful hand disinfection); introducing mindfulness to experience slower passage of time and to mitigate the feeling of time pressure.			
3	Dis-identification	Coping with painful emotions, thoughts, and physical sensations; raise awareness of the process of constructing reality through one's experiences; connecting with the inner observer and exploring dis-identification to learn to non-identify with thoughts and feelings and to reduce reactivity toward them.			
4	Stress	Discussing resident physicians' specific stressors; psychoeducation on physiological and psychological processes of stress; exploring how to cope with stress using mindfulness.			
5	Acceptance	Learning acceptance of oneself as well as the given reality of experiences, events, and working conditions. Exploring the difference between acceptance and resignation/fatalism and the importance of acceptance for self-care.			
	Day of mindfulness	All-day silent retreat. Practicing mindfulness intensively; reinforcing mindfulness as a reliable tool in both everyday life and daily medical practice.			
6	Mindfulness in patient contact Using mindfulness in therapeutic interactions; building up a compassionate communication atmosphere with patients, even in moments of time pressure. Learning to listen mind exploring the benefits of letting patients complete their agenda of concerns.				
7	Self-care	Discussing why self-care is especially relevant to resident physicians and its connection to quality of care; exploring ways to take care of oneself in daily routine.			
8	Enhancing meaning in work and mindfulness as part of life	Exploring what is meaningful in professional life and how meaning may be enhanced in health care. Reinforcing mindfulness as part of everyday life and daily medical practice.			

kind, especially time pressure and the pressure to perform (Gouda et al. 2016). In this sense, Muße serves as an antidote to performance and self-optimization attitudes, emphasizes the self-care and self-compassion components of mindfulness, and is associated with feelings of enjoyment, fulfillment, serenity, and freedom. Third, we facilitated transfer by including practical exercises focusing on resident physicians' daily practice and encouraged participants to practice mindfulness during everyday routine (e.g., feeling one's feet while walking down the hospital corridor, feeling one's hands during hand disinfection). Fourth, we provided participants with detailed background information underpinning course content with explanatory models and scientific evidence.

The mindfulness program consisted of eight weekly 135min sessions plus a full-day 6-h silent retreat. Every session comprised the following five components: (1) theoretical input (20 min: see Table 1), (2) formal mindfulness practices (45 min), (3) group inquiry (40 min), (4) transfer to daily routine (25 min), and (5) home assignments (5 min). In line with previous studies, study completion was defined as having attended four or more sessions (Verweij et al. 2018).

#### Instructors

Two experienced meditators who are trained medical psychiatrists, psychotherapists, and highly experienced mindfulness instructors delivered the program. They are certified by the German MBSR-MBCT teacher association.

#### Measures

#### Feasibility

We assessed the feasibility of the program on seven dimensions (Bowen et al. 2009): Demand was derived from the alarming prevalence of mental distress among resident physicians in the literature (see above) and from interviews we conducted in the design phase of the program. Acceptability was operationalized as overall program satisfaction, perceived helpfulness of session components, personal and professional benefit, and willingness to recommend the program to peers. Implementation was operationalized as the extent to which the program could be fully delivered. It was evaluated by the number of canceled, truncated, or postponed sessions as well as participants' satisfaction with the general conditions in terms of program organization, time requirements, premises, and meditation materials. Practicality was evaluated by program attendance, duration of daily home practice, and monetary costs. Adaptation was operationalized as modifications made to the classical MBSR program to tailor the program to resident physicians' particular needs and circumstances. Integration was operationalized as the extent to which

participants used the learned techniques in everyday life and how they plan to do so in the future. *Preliminary effectiveness* was operationalized as effect size estimations of changes in hair cortisol and self-reports of personal and work-related well-being.

## Hair Cortisol

At the pre- and post-program testing session, we cut two hair strands of a diameter of 3 mm as close as possible to the scalp from a posterior vertex position. Cortisol concentration from the 1-cm hair segment closest to the scalp was determined via the immunoassay method (Staufenbiel et al. 2013). As hair grows on average 1 cm every 4 weeks, the analyzed segments reflect the cumulative cortisol secretion over the period of 4 weeks prior to hair sampling (Kirschbaum et al. 2009). Exclusion criteria for hair analyses are chemical hair treatments such as dyeing or tinting (Sauvé et al. 2007), baldness, and pregnancy (Dettenborn et al. 2012).

## Self-reports on Personal Well-being

We used an online survey platform (Unipark EFS Survey) and included German versions of validated self-report scales; all Cronbach's alphas stem from the current sample. The Perceived Stress Scale (PSS; Klein et al. 2016;  $\alpha = 0.80$ ) measures the frequency of stress-related feelings and thoughts during the past month. The General Health Questionnaire (GHQ-12; Romppel et al. 2013;  $\alpha = 0.93$ ) measures mental health and identifies psychological and minor psychiatric problems. Personal burnout is a subscale of the Copenhagen Burnout Inventory (CBI; Hanebuth et al. 2012;  $\alpha = 0.77$ ). The short version of the *Freiburg Mindfulness* Inventory (FMI-14; Walach et al. 2006;  $\alpha = 0.82$ ) measures self-attributed mindfulness on the two subscales presence and acceptance. The short version of the Self-Compassion Scale (SCS-SF; Hupfeld and Ruffieux 2011;  $\alpha = 0.65$ ) measures self-compassion. The Subjective Time Questionnaire (STQ; Wittmann et al. 2015) measures the subjective passage of time on three subscales: the feeling of time pressure ( $\alpha =$ 0.71), the feeling of time expansion ( $\alpha = 0.58$ ), and the feeling of routines in life ( $\alpha = 0.89$ ).

#### Self-reports on Work-Related Well-being

Work-related burnout ( $\alpha = 0.82$ ) and client-related burnout ( $\alpha = 0.84$ ) are subscales of the above described CBI. The Irritation Scale (IS; Mohr et al. 2005;  $\alpha = 0.87$ ) measures perceived job strain on the two subscales cognitive irritation ( $\alpha = 0.86$ ) and emotional irritation ( $\alpha = 0.88$ ). The Effort-Reward Imbalance questionnaire (ERI-16; Siegrist et al. 2009) identifies adverse health effects of stressful experience at work on the three subscales effort ( $\alpha = 0.71$ ), reward ( $\alpha =$  0.57), and overcommitment ( $\alpha = 0.80$ ). The core assumption of the model is social reciprocity in occupational life, meaning that workers expect rewards (e.g., money, esteem) for their work effort (e.g., job demands; Siegrist 1996). Imbalance is computed by a ratio between effort and reward, corrected by the number of items of each subscale. Values > 1 indicate increased effort not met by the rewards received in return (Siegrist et al. 2004). The model is expanded by overcommitment, a trait component that acts as a personal risk factor that can maintain and intensify any effort-reward imbalance (Niedhammer et al. 2004). The Thriving at Work Scale (Hildenbrand et al. 2018;  $\alpha = 0.93$ ) measures thriving, defined as "the psychological state in which individuals experience both a sense of vitality and a sense of learning at work" (Spreitzer et al. 2005, p. 538). The Faces Scale measures the current level of job satisfaction with one item (Kunin 1955). We measured physician empathy using six items of the Jefferson Scale of Physician Empathy (JSPE; Fischer et al. as cited in Doering et al. 2010;  $\alpha = 0.94$ ).

## **Data Analyses**

We used SPSS version 24.0 (IBM Corp., Armonk, NY, USA) to conduct dependent sample t tests and, whenever pre-post differences where not normally distributed, non-parametric Wilcoxon's signed-rank test (both two-tailed). However, due to the small sample and the feasibility character of this study, inference statistics should be interpreted with caution. We interpreted standardized effect size estimates of 0.2 as small, 0.50 as medium, and 0.80 or greater as large (Cohen 1988).

#### Results

**Demand** The interviews during the needs assessment confirmed that there is a great deal of dissatisfaction and disillusion with medical practice, a strong need to improve resident physicians' well-being and a longing for ways of dealing with internal and external stressors.

Acceptability The mean ratings for overall satisfaction with program and trainers as well as the ratings for personal and professional benefit were very high. The session components were perceived as helpful and all participants highly recommend the program (Table 2).

**Implementation** No session was canceled and the planned curriculum was fully delivered. Satisfaction with the general conditions was high and ranged between 4.11 and 4.89 (Table 2).

**Practicality** All participants completed the program and attended at least five out of nine sessions (M = 6.44,

SD = 1.33). They indicated to have spent on average 13.49 min (SD = 16.02; median = 10) on home practice each day during the eight program weeks. The monetary costs consisted of the payments for supervision in the design phase (3.000 $\in$ ), program delivery (4.000 $\in$ ), and meditation materials (1.400 $\in$ ).

Adaptation We based our program on the well-validated MBSR program and tailored it to resident physicians' particular needs and circumstances. Modifications included the thematic focus (Table 1), the orientation towards Muße, the facilitation of transfer to daily practice, and the explanatory scientific foundation. The notes of the instructors taken after each session were discussed with the authors of this study, and changes for future applications of the program were integrated into the curriculum.

**Integration** Participants indicated to use the learned techniques in everyday life (M=3.78) and plan to do so in the future (M=4.11; Table 2).

**Preliminary Effectiveness** Table 3 displays pre- and postprogram mean scores, standard deviations, and effect sizes for hair cortisol secretion and self-reported personal and work-related well-being. Scores across all measures except those of the Subjective Time Questionnaire and clientrelated burnout trended in the expected direction.

# Discussion

The present study gauged the feasibility of an 8-week mindfulness program tailored towards improving the well-being of resident physicians. Beyond self-reports on symptoms of stress, this study includes hair cortisol as an objective biomarker of stress as well as salutogenetic outcomes. The results provide evidence on the feasibility of the program and give hints to its potential effectiveness in reducing cortisol secretion and in improving self-reported personal and work-related well-being.

The results on all eight dimensions demonstrate a high feasibility and a successful tailoring of the program. The homogeneity of the group consisting exclusively of resident physicians may have helped participants in sharing, recognizing, and normalizing personal stress symptoms and may have encouraged them to open up and learn from one another (Beckman et al. 2012). With regard to preliminary effectiveness, except the subscales of the STQ, scores across all measures trended in the expected direction, and many effect sizes are in the range of clinical significance.

Evaluation domains and items	Mean (SD)	Min-max
Overall satisfaction (1 = very dissatisfied; 5 = very satisfied)		
How satisfied were you with the program?	4.89 (0.33)	4–5
How satisfied were you with the trainers?	5.00 (0.00)	5–5
Helpfulness of session components (1 = not helpful; 5 = very helpful)		
How helpful was the theoretical input?	4.00 (0.71)	3–5
How helpful were the mindfulness meditations?	4.44 (0.73)	4–5
How helpful was the inquiry among colleagues?	4.44 (0.53)	4–5
How helpful was the transfer to daily practice?	3.89 (0.93)	2–5
How helpful were the audio guides for home assignments?	4.44 (0.53)	4–5
Benefit (1 = no benefit; $5 =$ great benefit)		
How do you rate your professional benefit of the program?	4.78 (0.44)	4–5
How do you rate your personal benefit of the program?	4.78 (0.44)	4–5
Recommendation $(1 = no; 5 = yes)$		
Would you recommend the program?	4.89 (0.33)	4–5
Satisfaction with general conditions $(1 = \text{very dissatisfied}; 5 = \text{very satisfied})$		
How satisfied were you with the program organization?	4.89 (0.33)	4–5
How satisfied were you with time requirements?	4.11 (0.60)	3–5
How satisfied were you with the premises?	4.33 (0.50)	4–5
How satisfied were you with the meditation materials (pillows, mats, blankets)?	4.78 (0.44)	4–5
Integration $(1 = never; 5 = every day)$		
How often do you use the learned techniques in everyday life?	3.78 (0.67)	3–5
Do you plan to use the learned techniques in the future?	4.11 (0.60)	3–5

Table 3 Pre- and post-program scores for self-reports and hair cortisol secretion

Measure $(n = 9)$	Pre-test		Post-test		$p^{a}$	Effect size (SES <sup>b</sup> )
	М	SD	М	SD		
Hair cortisol <sup>c</sup>	6.35	0.85	5.80	1.18	.16	0.64
Personal well-being						
PSS	21.33	5.00	18.44	5.77	.11	0.58
GHQ-12	14.33	6.46	9.33	3.54	.10	0.77
CBI-Personal	3.35	0.58	3.24	0.58	.36	0.19
FMI-14	30.67	6.02	36.22	4.24	.02	0.92
SCS-D short form	2.57	0.50	3.18	0.63	.001	1.21
STQ						
Time pressure	3.57	0.68	3.76	0.62	.34	-0.29
Time expansion	1.47	0.57	1.27	0.37	.18	-0.35
Routines	3.06	1.18	3.06	0.77	.94 <sup>d</sup>	0.00
Work-related well-being						
CBI work-related	3.00	0.55	2.83	0.54	.11	0.32
CBI client-related	2.67	0.75	2.65	0.64	.93	0.02
IS						
Total	4.15	1.29	3.40	1.27	.02	0.58
Cognitive	4.22	1.58	3.33	1.72	.02	0.56
Emotional	4.11	1.47	3.44	1.28	.046	0.45
ERI-16						
Ratio	1.56	0.39	1.42	0.38	.045	0.36
Effort	11.00	1.32	10.56	1.13	.36 <sup>d</sup>	0.34
Overcommitment	15.33	4.00	14.56	3.40	.35	0.19
Reward	16.89	2.67	17.89	2.52	.03 <sup>d</sup>	0.37
Thriving at work	3.79	0.90	4.00	0.61	.43	0.24
Job satisfaction	4.56	1.13	4.67	1.50	.56 <sup>d</sup>	0.10
JSPE	33.33	7.89	35.00	6.86	.17	0.21

*PSS*, Perceived Stress Scale; *GHQ-12*, General Health Questionnaire; *CBI*, Copenhagen Burnout Inventory; *FMI-14*, Freiburg Mindfulness Inventory; *SCS-D short form*, Self-Compassion Scale; *STQ*, Subjective Time Questionnaire; *IS*, Irritation Scale; *ERI-16*, Effort-Reward Imbalance; *JSPE*, Jefferson Scale of Physician Empathy

<sup>a</sup> Paired *t* test (two-tailed)

<sup>b</sup> SES standardized effect size. Changes in the expected direction are positively coded; changes in the unexpected direction are negatively coded

<sup>c</sup> Due to dyeing and pregnancy, two participants were excluded from hair cortisol analyses (n = 7)

<sup>d</sup> Wilcoxon's signed-rank test (two-tailed), as pre-post difference was not normally distributed

Concerning personal well-being, our findings on hair cortisol are in line with Goldberg et al. (2014) who described a medium-sized reduction in hair cortisol secretion after a 7week mindfulness training for smoking cessation. Furthermore, the self-reports of stress and mental health indicated a medium-sized improvement. This is comparable with that of Lases et al. (2016) who described a medium reduction in stress after a 12-week MBP for surgical resident physicians. Comparable with previous studies, we did not find substantial improvements in personal burnout (Goldhagen et al. 2015; Verweij et al. 2018). Importantly, we found large increases in self-compassion and selfattributed mindfulness. This might explain the observed improvements in personal well-being (Gu et al. 2015), as resident physicians after completing the program may have paid more attention to their needs and improved their ability to regulate their thoughts and emotions (Tang et al. 2015). With regard to the subjective passage of time, we found small decreases in the feeling of expansion of time, small increases in the feeling of time pressure, and no change in the feeling of routines. This finding, if not a chance finding, suggests that after the program, participants felt somewhat more time pressure and less time dilation. This is unlike what we expected, as it has been proposed that subjective time slows down in mediation practice (Wittmann and Schmidt 2014). Therefore, there is a need for further investigations with greater sample sizes to examine the influence of MBPs on resident physicians' subjective passage of time.

Concerning work-related well-being, we found small-tomedium improvements in job strain, thriving at work, physician empathy, and the effort-reward ratio. These findings may be interpreted in the way that the practice of mindfulness may have helped the resident physicians to be absorbed less by the demanding aspects of medical practice. Instead, they may have learned to recognize and connect with those aspects most meaningful to them as well as to experience the rewards that come from restoring health and relieving suffering (Epstein 1999; Shanafelt 2009). We found small reductions in workrelated burnout but hardly any improvements in client-related burnout. These results are consistent with meta-analytic findings for studies with healthy individuals (Khoury et al. 2015), indicating that MBPs only have small effects on burnout and might be beneficial in more general terms of well-being. In line with Lases et al. (2016), we did not find substantial changes in job satisfaction. The observed improvements in different facets of work-related well-being point out the program's potential for positive outcomes to translate into improved patient care.

# **Limitations and Future Research**

The small number of participants, the lack of a randomized control group, the absence of follow-up data, and the selfselection of participation limit the generalizability of the results and preclude causal inferences about the effectiveness of the tailored mindfulness program at this time. However, this trial was not designed to assess effectiveness of the program, but its goal was to test its feasibility and the implementation of assessment methods as well as to give tentative effect-size estimates in order to conduct an empirically informed power analysis for a larger controlled trial. Moreover, MBPs are believed most effective if individuals choose to engage (Walach et al. 2014). Therefore, self-selection is a standard and preferred practice for this type of program (Burton et al. 2017). Furthermore, since participation in the program is time-intense, resident physicians may be dissuaded from choosing to participate. Nevertheless, as mindfulness once learned is not tied to times and places, it can easily and flexibly be implemented into daily life (Ireland et al. 2017). In addition to effects of program participation on the level of individual program participants, future studies should evaluate transfer effects onto the participant's environment, for example, by including reports by patients and colleagues.

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Authors' Contributions All authors contributed to the design of the program and the study. SS and ASG developed the initial concept, secured funding and supervised all stages of the research. JCF and VMA implemented the trial, handled the participants and recorded all data. JCF conducted the data analyses and wrote the manuscript. VMA, ASG and SS made valuable revisions to the manuscript.

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**Data Availability** All data will be made available upon request from the corresponding author.

### **Compliance with Ethical Standards**

The study was approved by the Ethics Board of the Medical Center -University of Freiburg. All procedures were in accordance with the ethical standards laid down in the 1964 Helsinki Declaration and its later amendments.

**Informed Consent** Written informed consent was obtained from all individual participants included in the study.

**Conflict of Interest** The authors declare that they have no conflict of interest.

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